



# Anglian Water Developer Day 2023

Enabling Water Smart Communities

# Running Order

## 1. National Context



Paul Shaffer

Director of Innovation & Delivery  
Chartered Institution of Water  
and Environmental Management  
(CIWEM)

## 2. Anglian Picture



George Warren

Integrated Water Manager  
Anglian Water

## 3. The EWSC Project



Rebecca Radford

EWSC Project Manager  
Anglian Water



Vikki Williams

Digital Water Leader  
Arup



# Ask of you all



What would be the best way to engage with you on this work to ensure it continues to be of value to you?

- Future Homes Hub
- Home Builders Federation
- Professional Institutes (CIWEM / CIBSE / ICE / RICS / RTPI / RIBA / etc.)
- Individually
- Other



In your view, if this project could help address ONE thing related to sustainable water management in new housing what would it be?

FREE TEXT



Are there any developments relevant to this project that you think we should be made aware of, both existing and proposed?

FREE TEXT



[Link to Q&A](#)

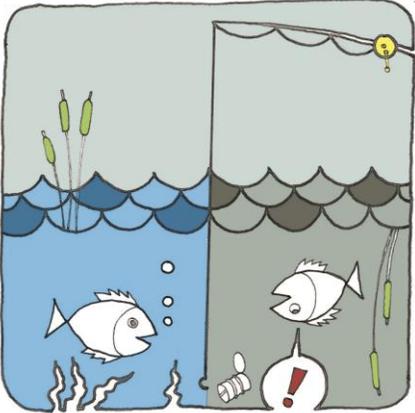


# National context

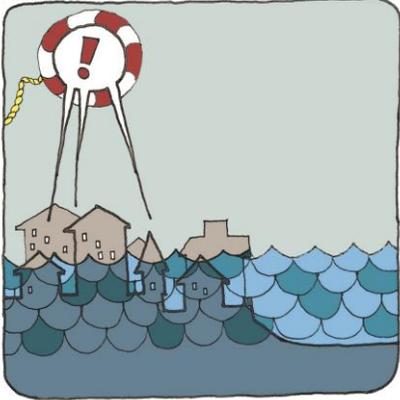
Paul Shaffer



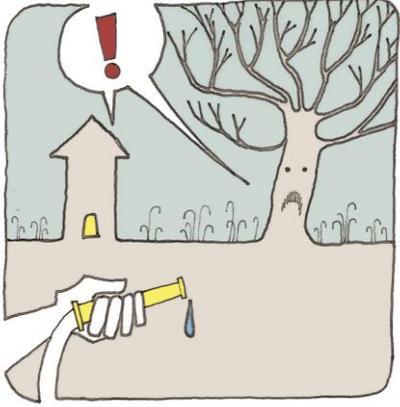
# The context for better water management



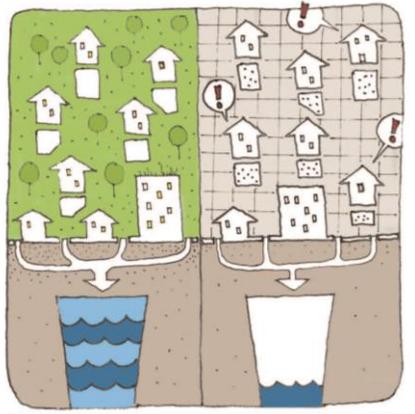
Water quality - river health



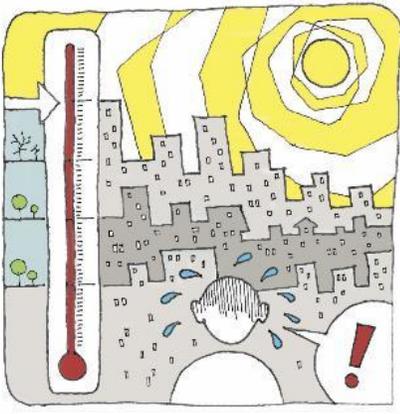
Flooding - people & property



Water availability



Support growth - people & economy



Liveable & lovely places & spaces

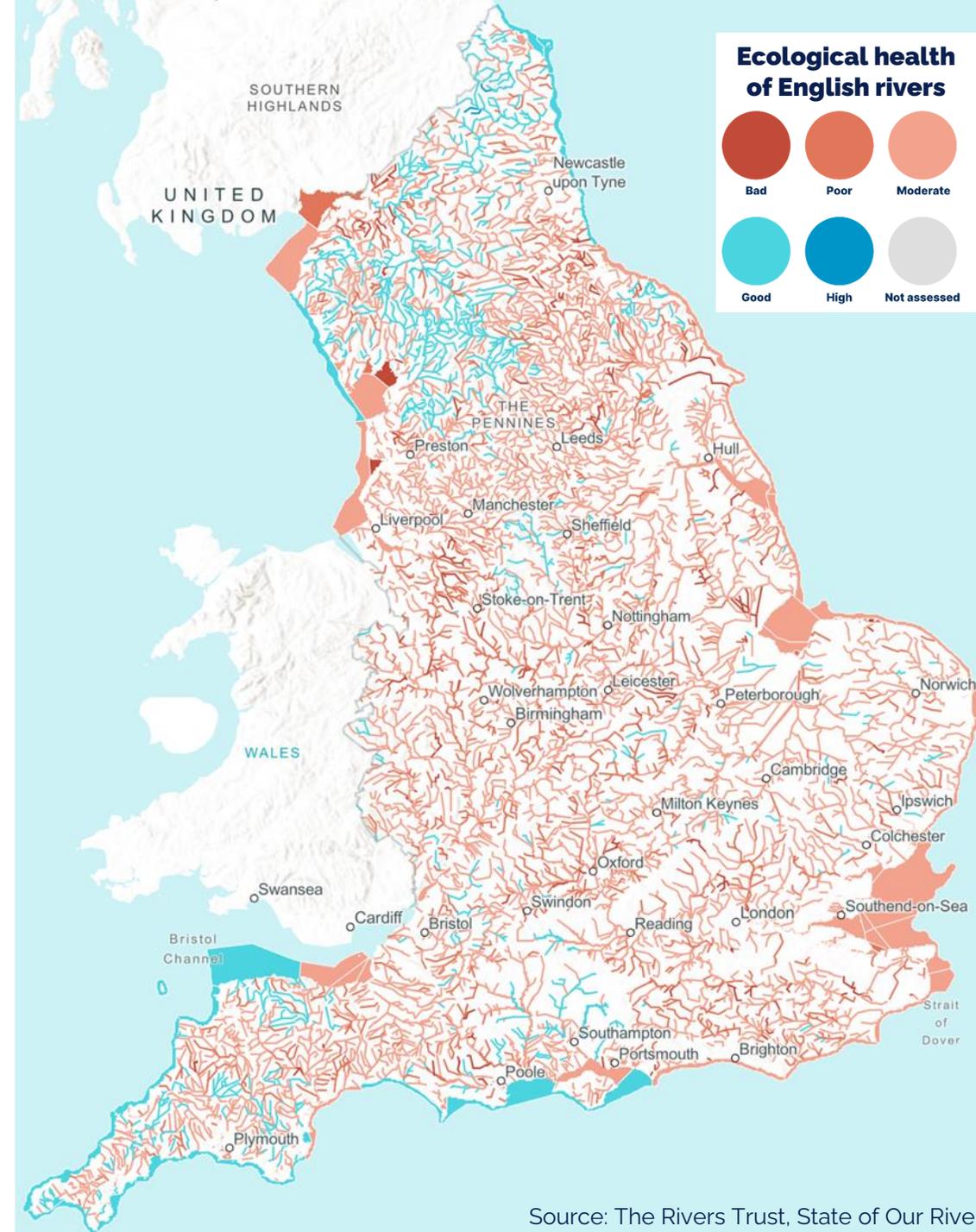


Legislation, policy & planning



# Water quality

- 16% of surface water bodies achieve good ecological status.
- Only 14% of rivers achieve good ecological status – **no** rivers meet good chemical status.
- Reasons for not achieving good status include (in order):
  - Agricultural activities
  - Water sector activities
  - Urban and transport sector
- Government require water companies to address storm overflows.
- Approaches to tackle the challenges include better monitoring and management, Nature Based Solutions i.e. wetlands, SuDS.



# Flood risk

- Over 5.2m homes are at high risk from flooding & coastal erosion.
- Climate change & urbanisation is increasing flood risk.
- 325,000 properties are in areas of high risk of surface water flooding. 85% of these are in towns & cities.
- Water companies are actively involved in managing local flood risk (partnerships, DWMPs etc)
- Improved adaptation is recommended & proposed (NBS, SuDS & Property Flood Resilience).
- Government is minded to implement Schedule 3 of the FWMA mandating SuDS – consultation awaited.



SuDS @ Woodberry Down, London

# Water availability

- By 2050 there will be 4bn litre/day gap in public water supply - “jaws of death”.
- Challenges supporting growth in parts of East Anglia
- Continue to use a twin track approach.
- Environment Act 2021 – to reduce public water supply (by head of population) by 20% by 2038.
- Reduce water use to 122 l/p/d by 2038, leakage & other water use.
- Government's Plan for Water identifies taking an integrated and catchment approach.

## INCREASING DROUGHT RESILIENCE IN ENGLAND

England faces serious risks of water shortages, especially in the drier south and east. Climate change, an increasing population and the need to protect the environment bring further challenges to an already strained system.



**DURING PERIODS OF LOW RAINFALL, WATER SUPPLY COULD BE RATIONED**

**1 in 4**

The chance of a serious drought between now and 2050



**4,000**

Mega litres<sup>1</sup> per day extra needed



**15,000**

Mega litres per day typical volume of water available to supply households and businesses.

## THE ECONOMIC CASE FOR BOOSTING SUPPLY RESILIENCE

**£40**

billion



The predicted cost of relying on emergency options such as road and ship tankers over the next 30 years.

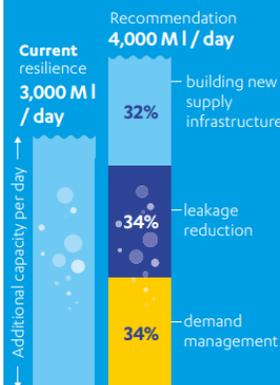
**£21**

billion

The corresponding cost of building resilience over the next 30 years.



## ACTION IS NEEDED TO ASSURE LONG-TERM SUPPLY



### 1 IMPROVE INFRASTRUCTURE

through a **national transfer network** in England and new infrastructure, such as reservoirs and water re-use systems.



### 2 HALVE LEAKAGE

20% of mains water currently lost each day



**1,400 MI**  
Saved each day

### 3 REDUCE DEMAND

from 141 litres per person per day to 118.



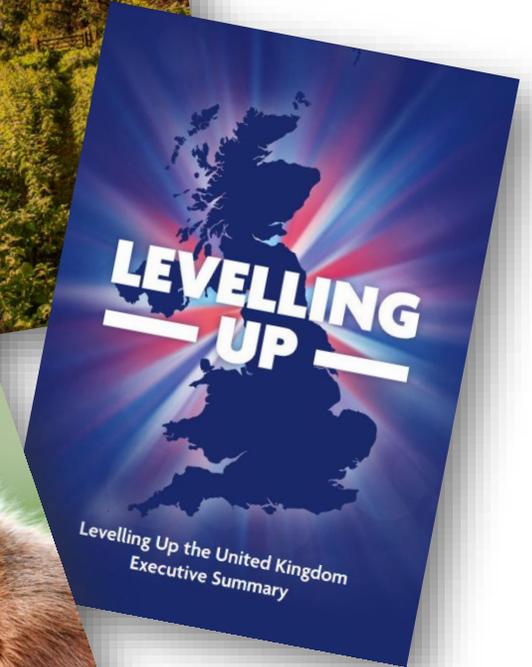
**118**  
litres

<sup>1</sup> 1 Mega litre = 1 million litres

Sources: Commission calculation using inputs from ITRC, Atkins, REL, Water UK, water companies and Environment Agency.

# Housing and water

- Government target of 300,000 houses built a year seem very aspirational
- Glenigans overview (August 2023)
  - Residential work commencing is 26% lower than last year.
  - Detailed planning approvals is 17% higher than last year
- Interactions between housing and water:
  - Water supply
  - Water quality
  - Flooding
- Possible future influences
  - Levelling-up & Regeneration Bill
  - Environment Act 2021
  - Schedule 3 (SuDS) implementation
  - Building Regulations/Water Efficiency Labelling
- Integrated water management at all levels delivers multiple outcomes for everyone.



# Anglian Picture

George Warren



# The challenges

## Significant Infrastructure

- 76,000km of sewers (twice the earth's circumference)
- 1,100 Water Recycling Centres

Largest geographic area covered by a water and water recycling company in England

## Environment

over 3,300km of rivers, 47 SSSIs and the UK's only wetland national park (Norfolk Broads)

## Driest region

in the UK, two-thirds of average UK rainfall

## Long coastline

over 1,200km from the Humber to the Thames estuary, long stretches vulnerable to erosion

## Housing and population growth

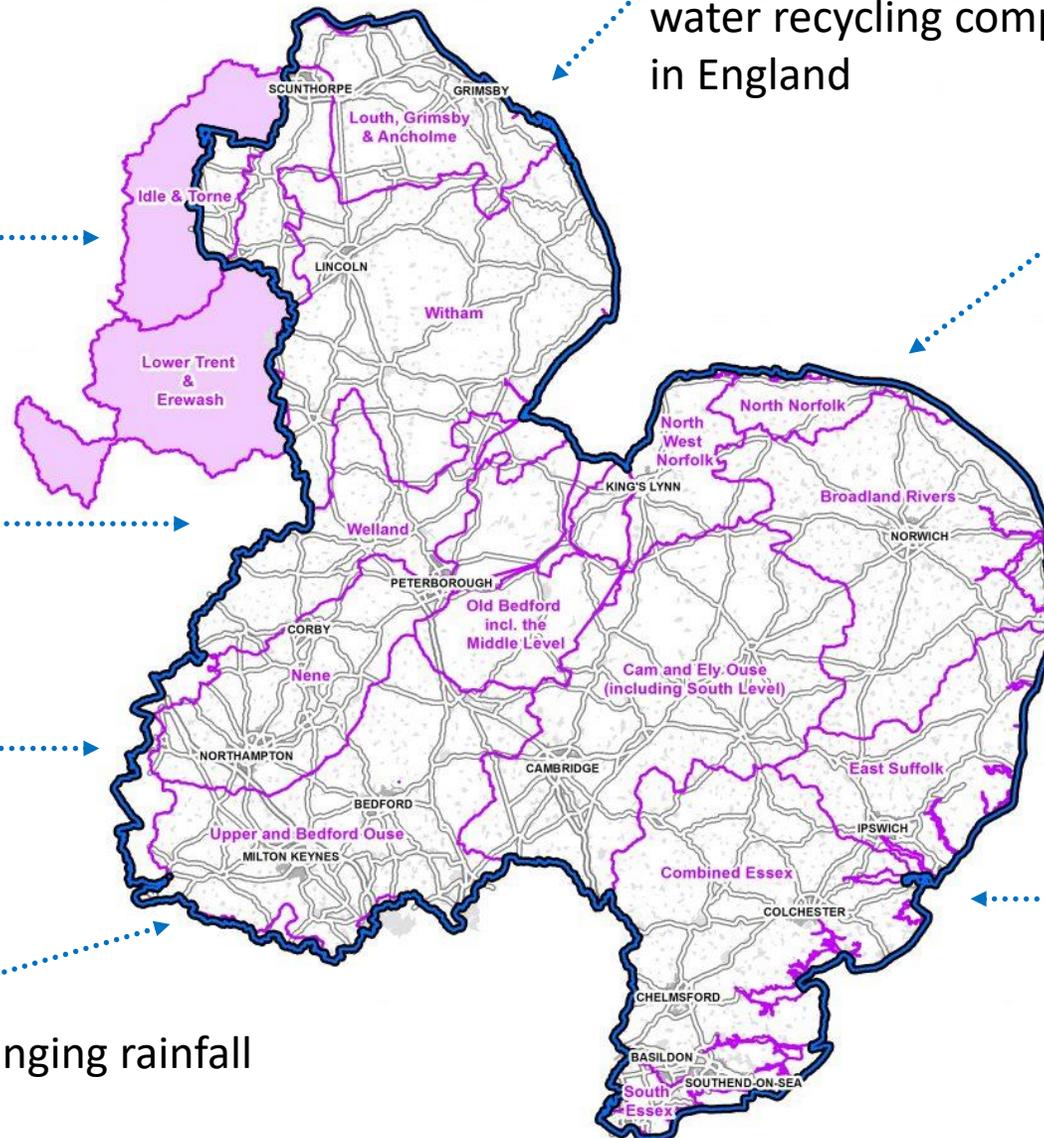
Experienced highest population increase in England (2011-2021)

## Significant flood risk

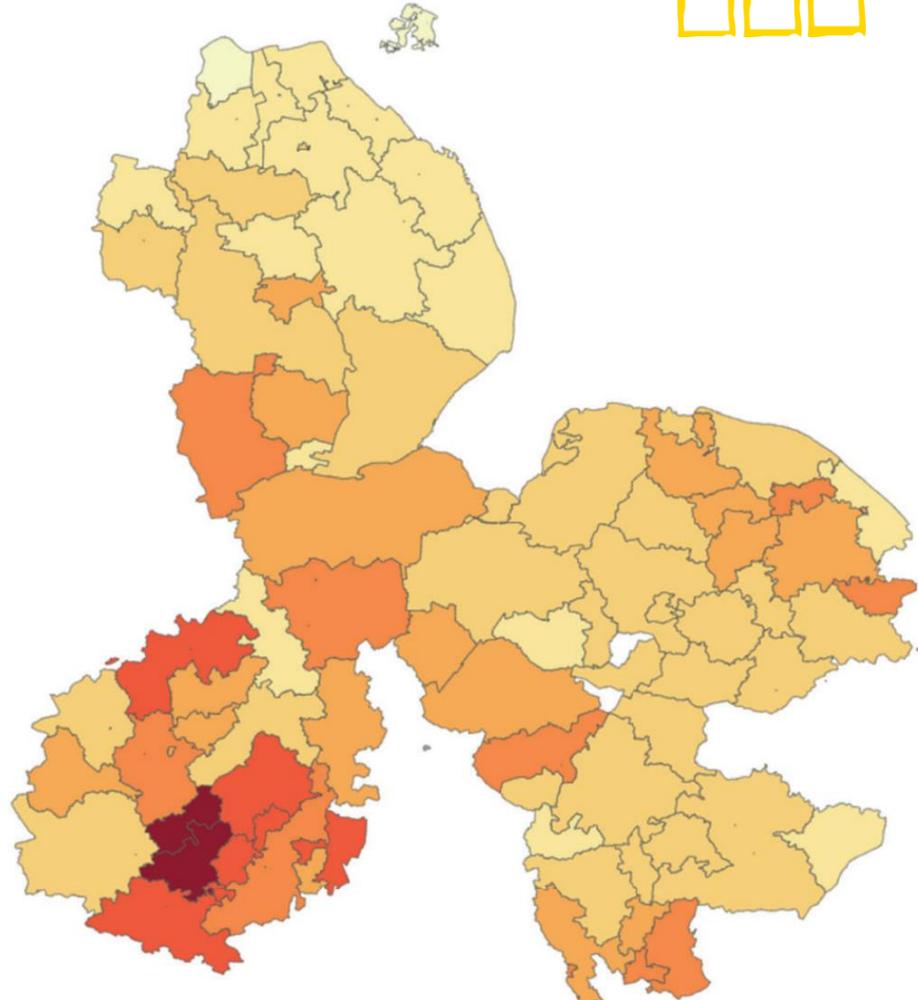
with low-lying areas at risk of tidal surges, plus fluvial and surface water flooding

## Climate change

Higher temperatures, changing rainfall patterns, sea level rise



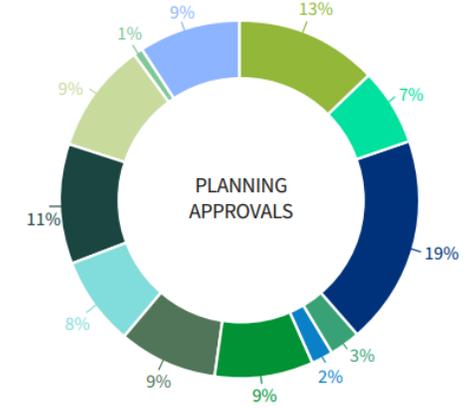
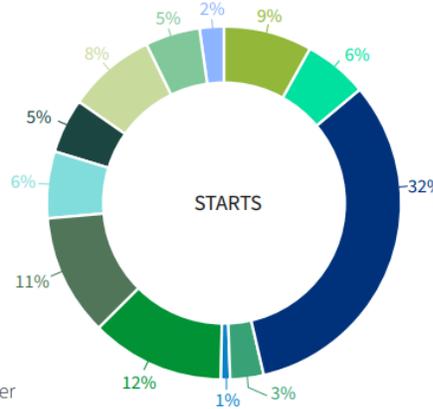
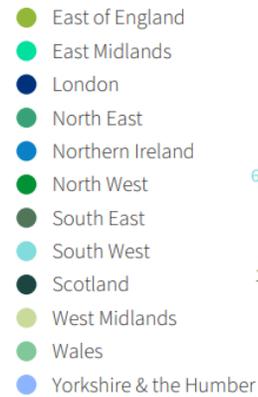
# Growth



Population growth - % change from 2025-2050 (WRMP24)

## Share Value of Housing Starts and Planning Approvals in the Last 3 Months

Source: Glenigan



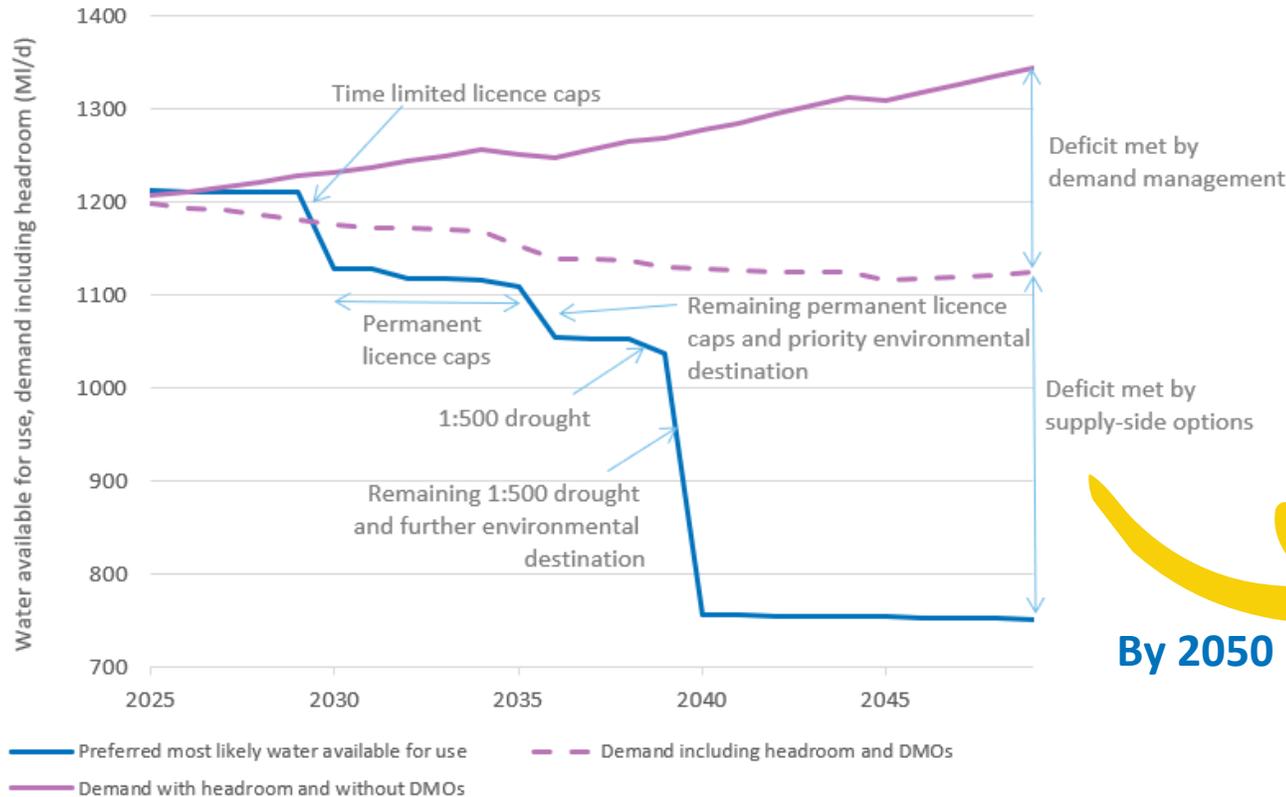
- Planning applications are down 14% this year, although approvals are up 14% compared to last year – backlog
- Expecting a population increase of 911,000 more people by 2050
- Expecting an 11% increase in non-household demand by 2050 (304 MI/d up to 337 MI/d)
- 43 currently active Nationally Significant Infrastructure Projects (NSIPs) - 20% of all NSIPs nationwide



# Water resources



**By 2050 we will have 38% less water to supply our customers**

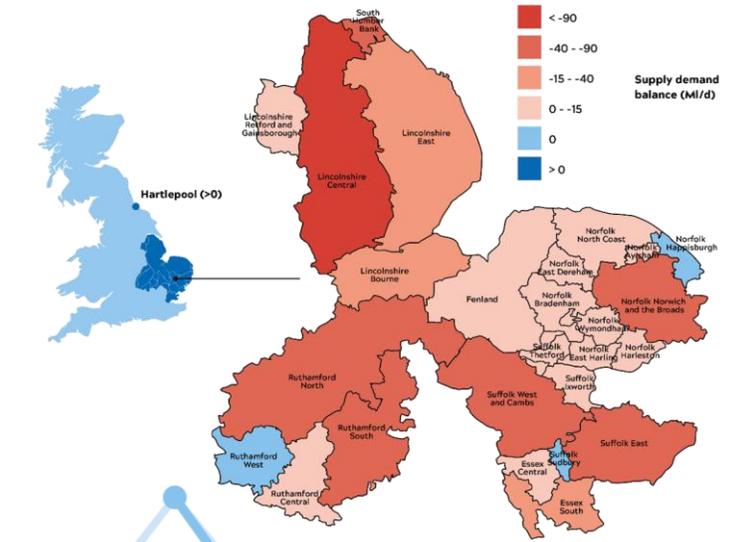
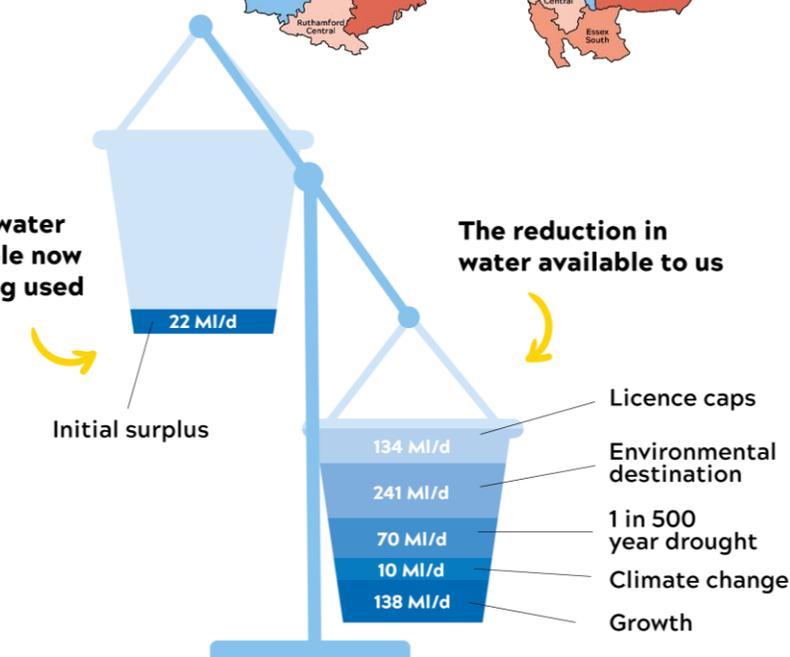


Deficit met by demand management

Deficit met by supply-side options



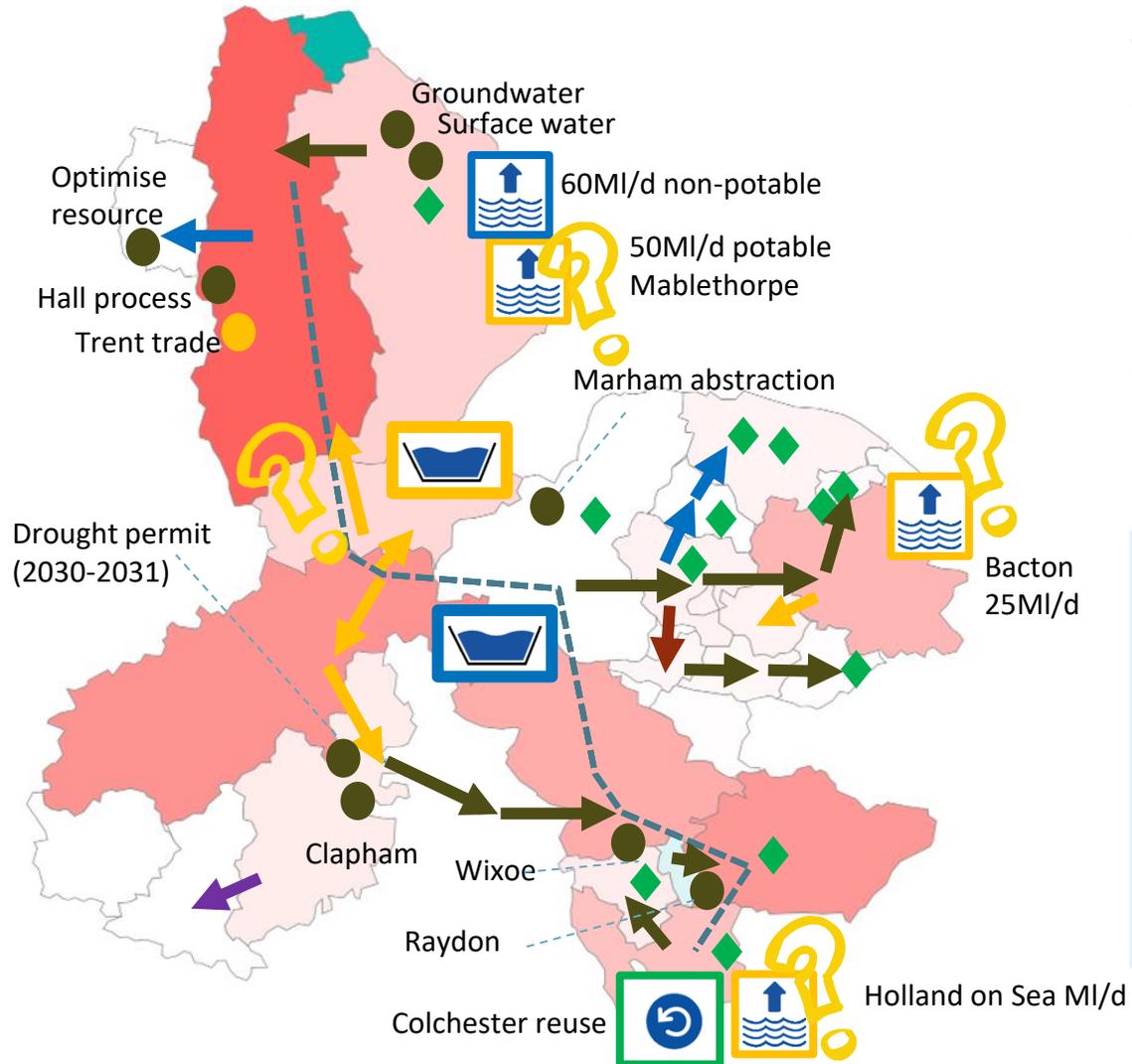
**The amount of water we have available now which isn't being used by customers**



# WRMP24 Plan



Water re-use	Raw water storage reservoir												
Desalination	Transfers associated with resource options												
New interconnectors	Our WRMP19 interconnectors												
Other new resource option	Supernatant returns												
<p>AMP scheme must be delivered by the end of</p> <table border="0"> <tr> <td> AMP8</td> <td>2025-2029</td> <td> AMP11</td> <td>2040-2044</td> </tr> <tr> <td> AMP9</td> <td>2030-2034</td> <td> AMP12</td> <td>2045-2050</td> </tr> <tr> <td> AMP10</td> <td>2035-2039</td> <td></td> <td></td> </tr> </table>		AMP8	2025-2029	AMP11	2040-2044	AMP9	2030-2034	AMP12	2045-2050	AMP10	2035-2039		
AMP8	2025-2029	AMP11	2040-2044										
AMP9	2030-2034	AMP12	2045-2050										
AMP10	2035-2039												



Our preferred plan selected as best value as,

- It offers the **best balance** of cost, resilience, adaptability and environmental improvements.
- Has been **shaped by our customer and stakeholder engagement**.
- **Reflects the regional plan**, aligning and supporting other neighbouring water company plans.

### Three-tier strategy:

1. Making best use of existing resources including demand management
2. Strategic water resource options - development of two new reservoirs
3. Adaptive future resources



# Revised draft WRMP24



**WRMP24's three tier strategy to fulfil the region's new water needs**

Demand management options

Reservoirs

Others

Water reuse

Desalination

Initial surplus

Existing resources

219 MI/d

213 MI/d

161 MI/d

**The reduction in water available to us**

Licence caps

Environmental destination

1 in 500 year drought

Climate change

Growth

134 MI/d

241 MI/d

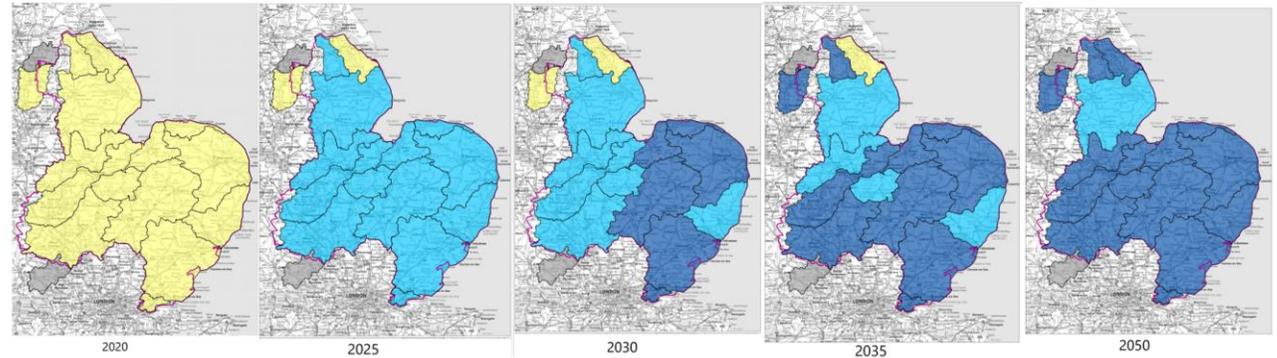
70 MI/d

10 MI/d

138 MI/d



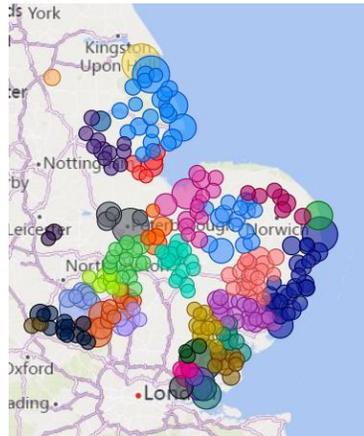
# Flood Risk



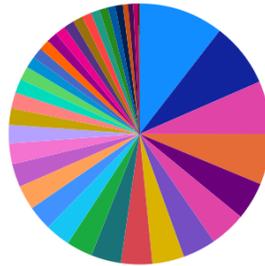
Increased risk of external flood risk from 2020-2050 if no action taken (DWMP24)



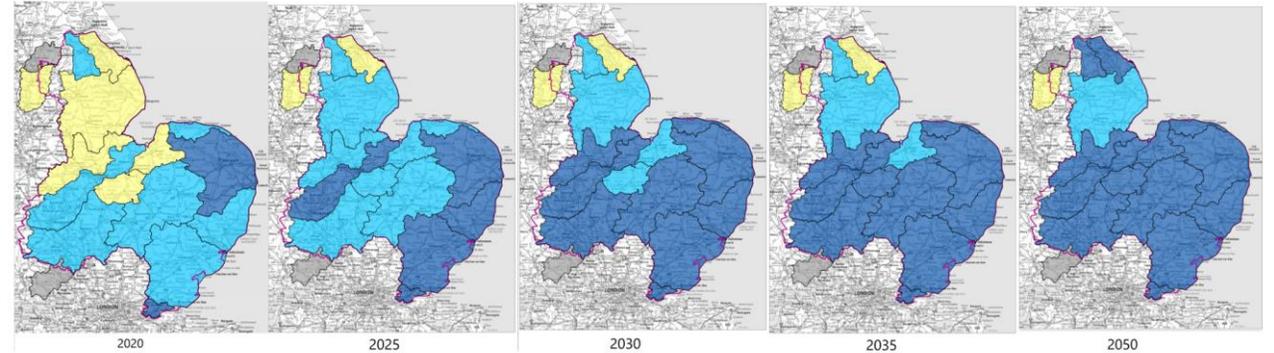
# Drainage and Water Quality



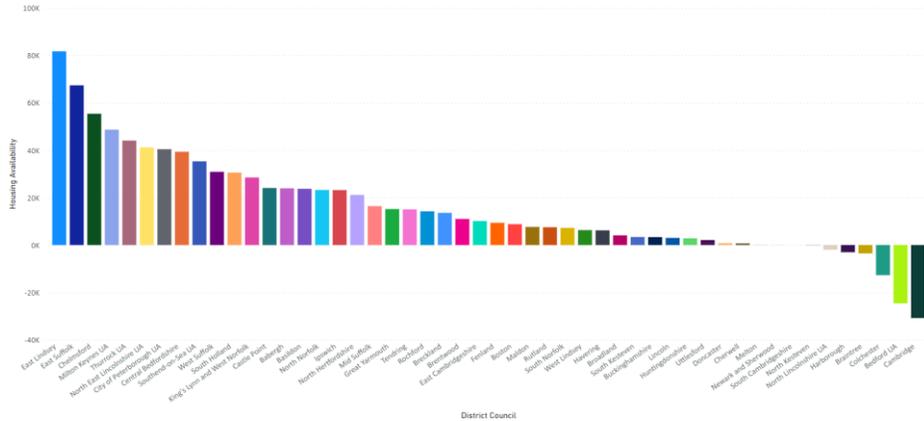
Housing Availability by District Council



- District Council
- East Lindsey
- East Suffolk
- Chelmsford
- Central Bedfordshire
- West Suffolk
- King's Lynn and West ...
- Basildon
- South Norfolk
- Ipswich
- Castle Point



Increased risk of pollutions from 2020 to 2050 if no action taken (DWMP24)



Water Recycling Centres Capacity Analysis PowerBI Tool



Water Recycling Centre upgrades



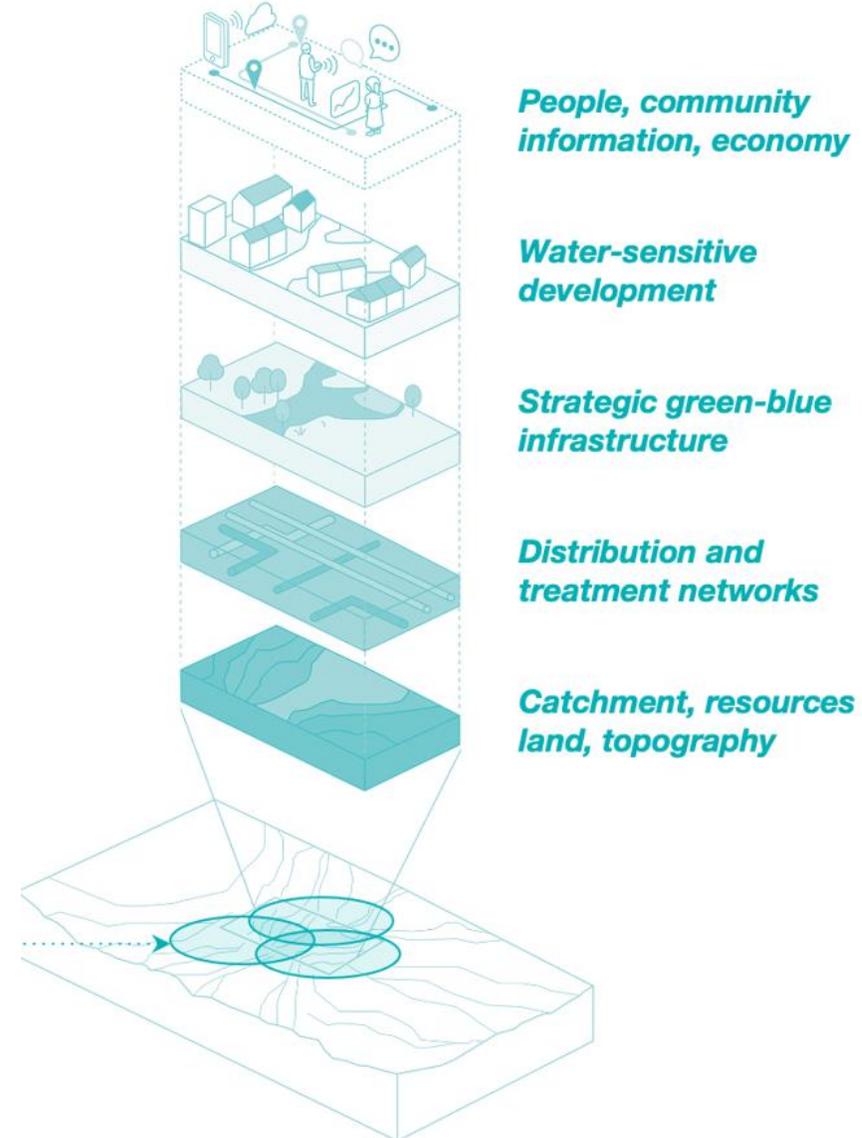
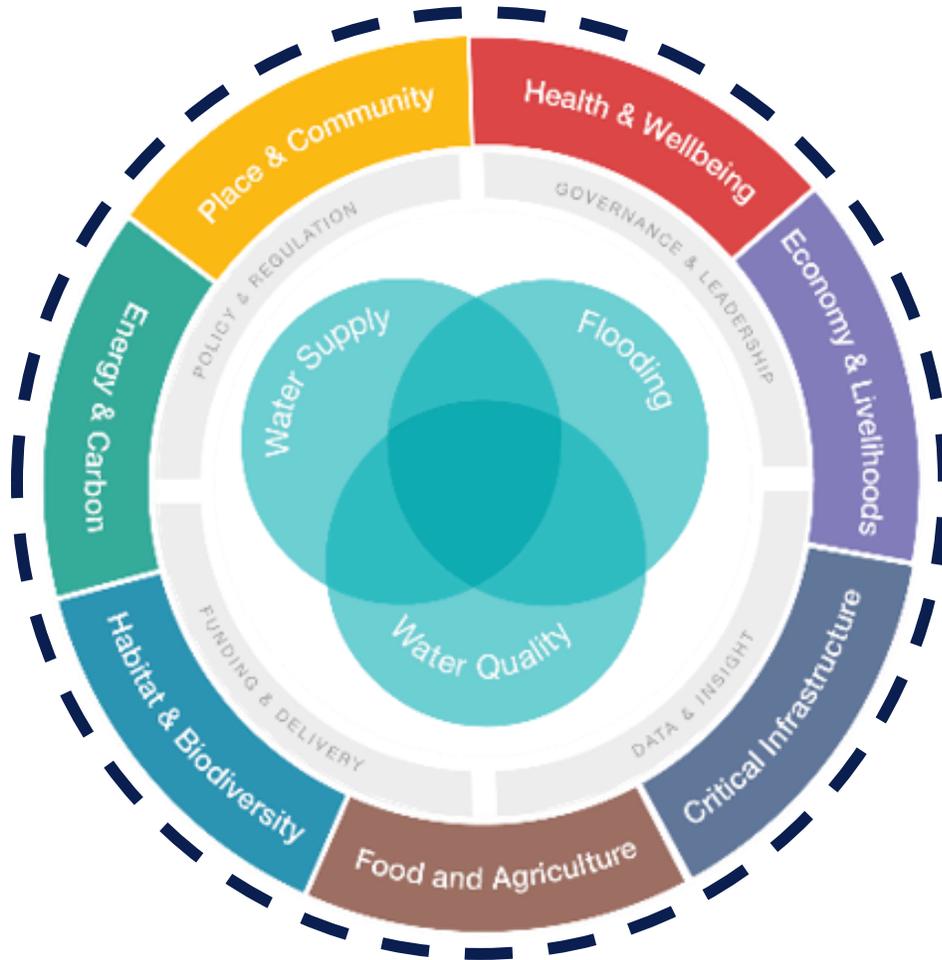
Constructed Wetlands



# What is the solution?



# Integrated Water Management





**ARUP**

# Enabling Water Smart Communities

Rebecca Radford &  
Vikki Williams



# Who's Involved

## Lead Delivery Partners



## Funded Partners



## Supporting Partners

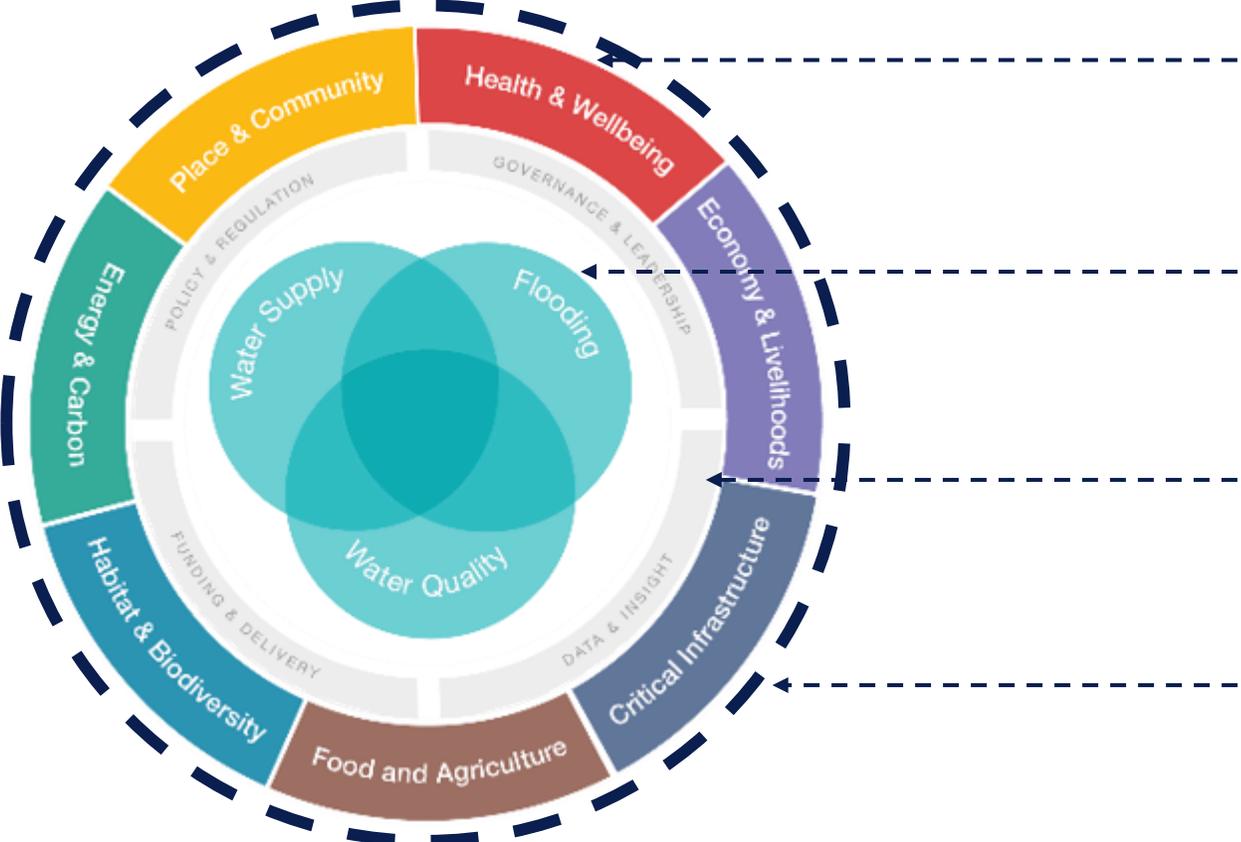


## Independent Programme Board



# The Mission

How can we rethink **whole-life water stewardship** to accelerate the adoption of **integrated water management**, and support **communities and the environment** to thrive.

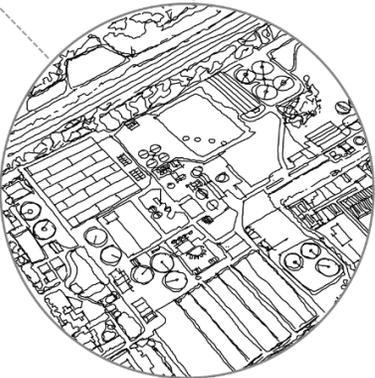


- 1 Rethinking Value**  
Unpacking shared values what value we can create through this project
- 2 Rethinking Assets**  
Exploring the water assets which can maximise impact through innovation
- 3 Rethinking Roles (Stewardship)**  
Identifying the key enablers that can unlock new stewardship models
- 4 Rethinking Evidence**  
Using practice-based research and design to underpin the project



# Through four development models

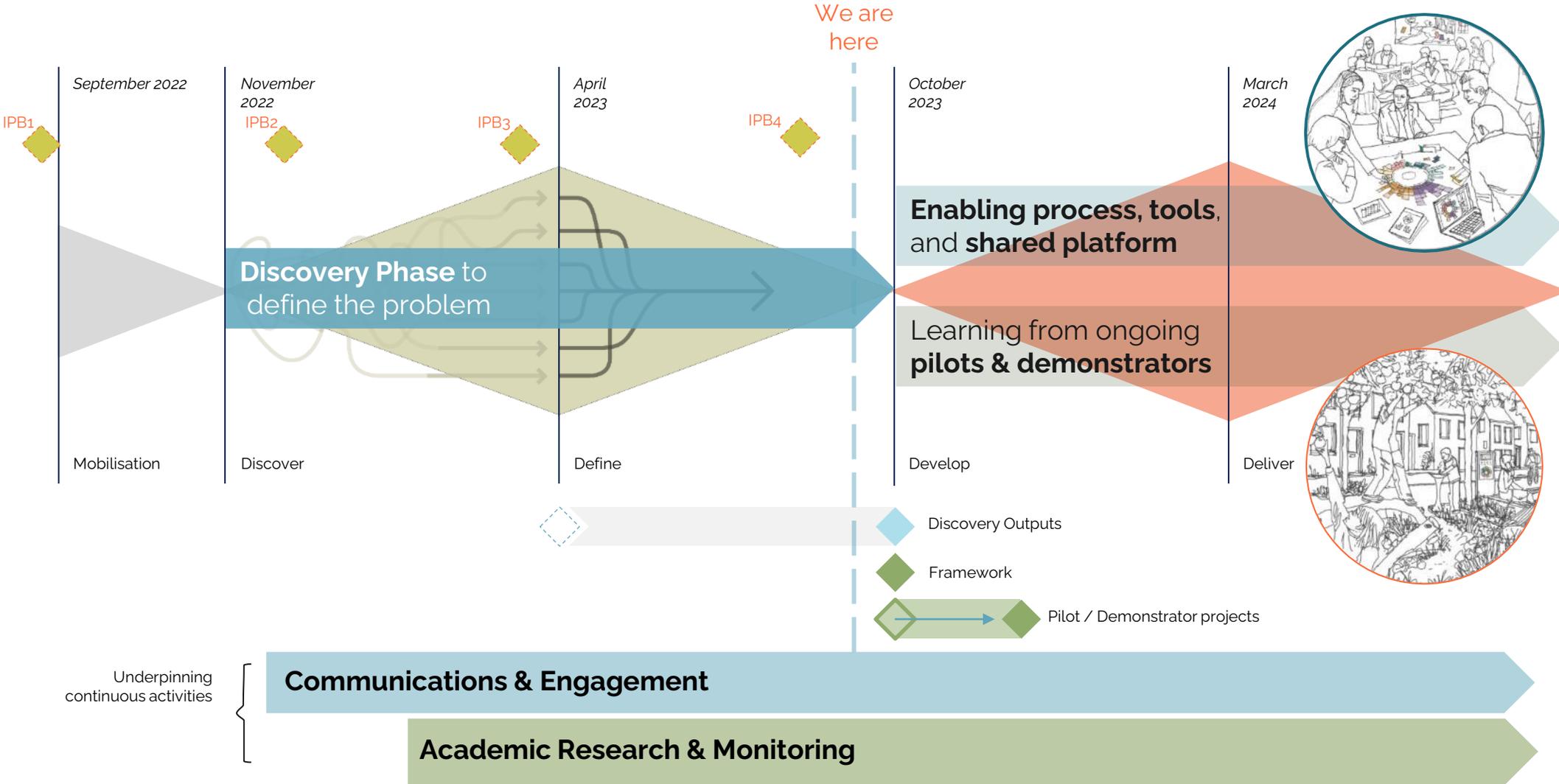
Private sector-led    Public sector-led



Community-led    Water sector-led

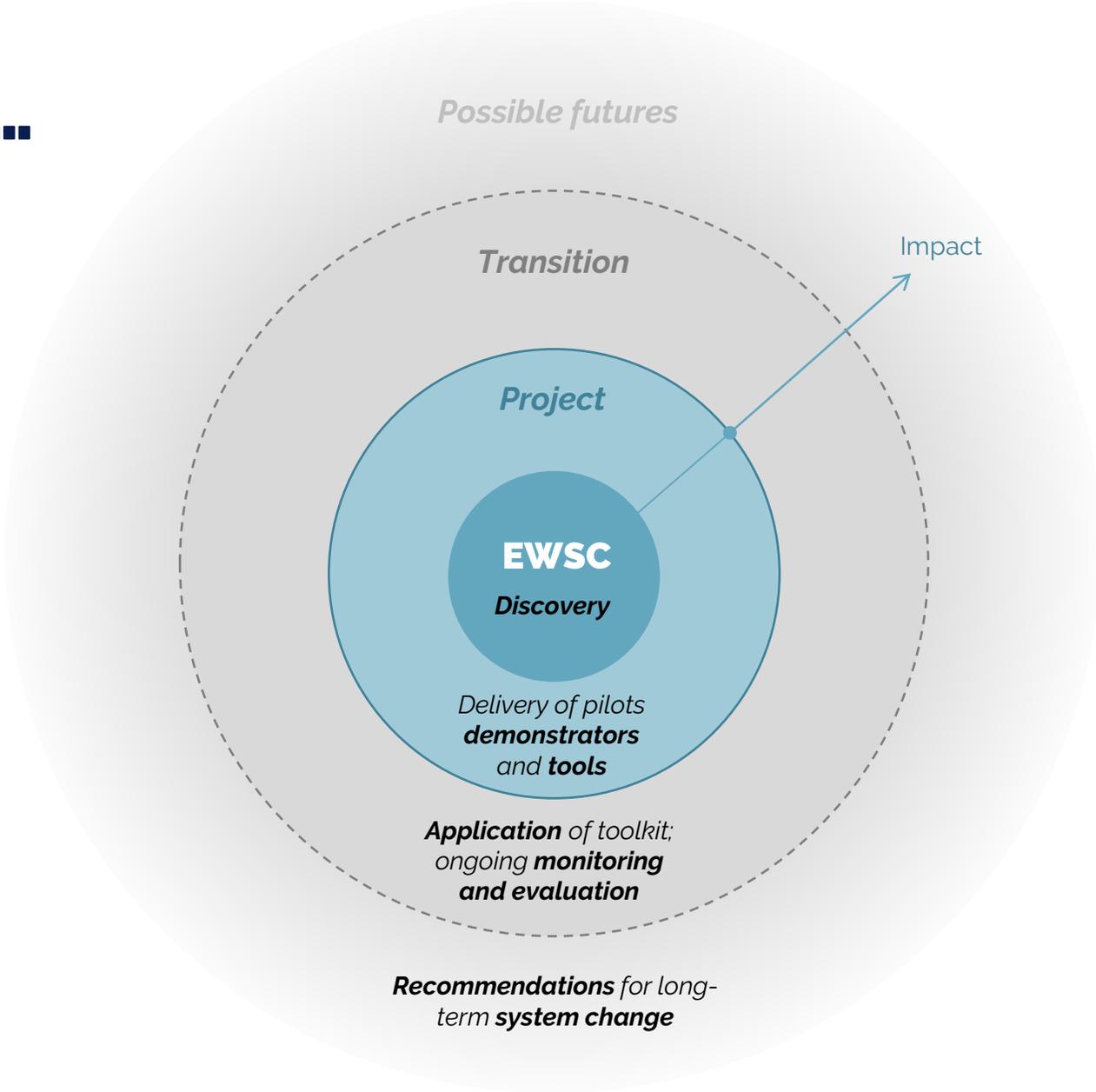
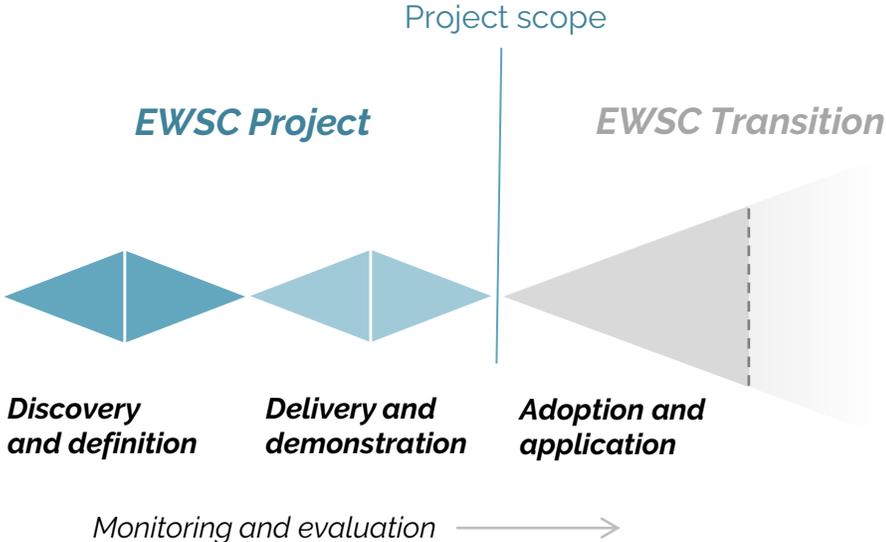


# Programme

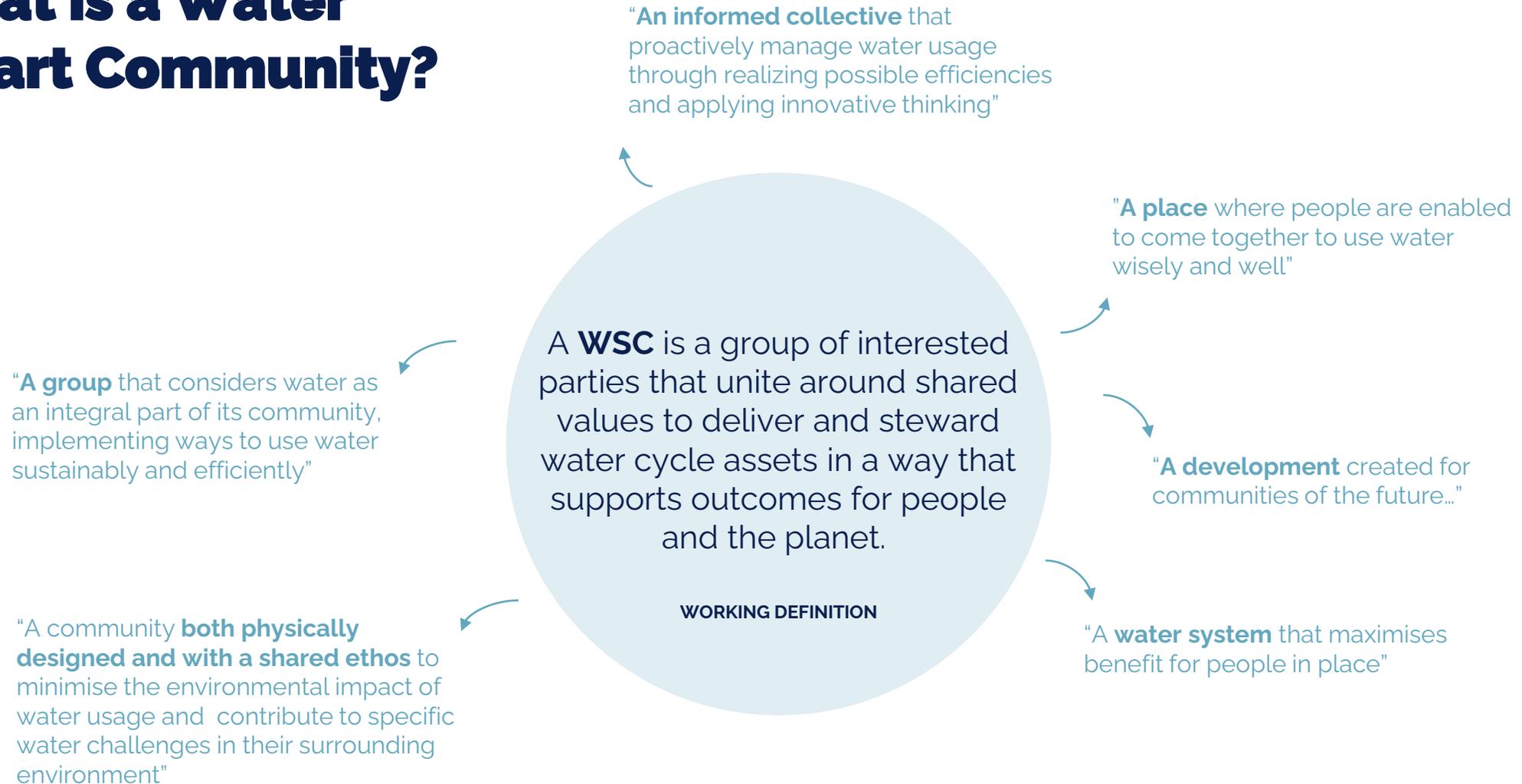


# Transitions towards EWSC...

Exploring the boundary of the EWSC project, how we might support future transitions and longer-term system change...



# What is a Water Smart Community?



# Our project is focusing on how we *enable*



## Enabling

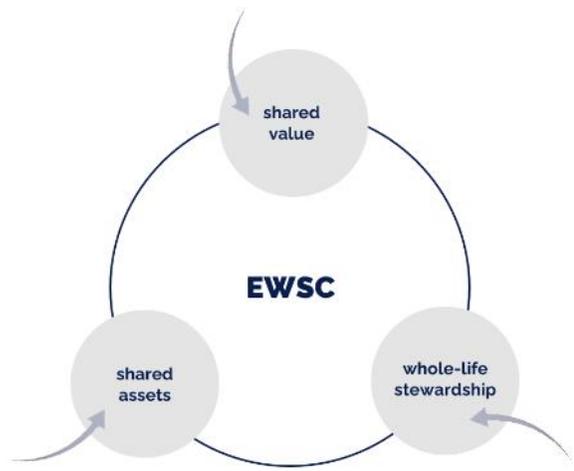
Creating the **conditions** and environment for action to occur

*Empowering, incentivising, supporting, removing barriers*



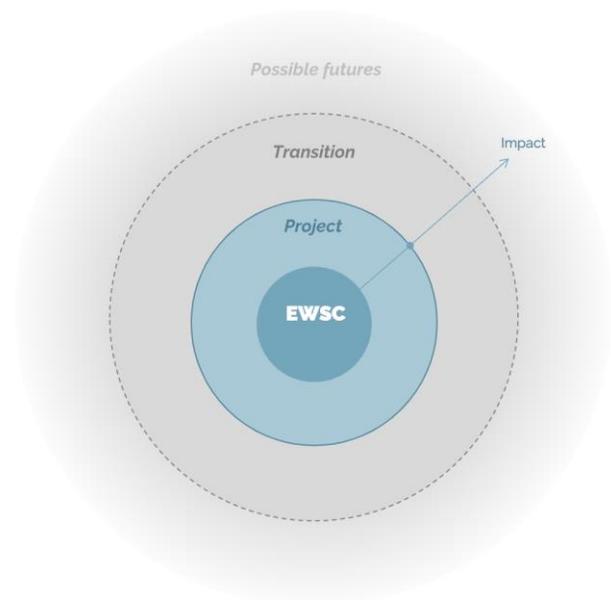
# EWSC Framework

Developing the model and creating an actionable framework.

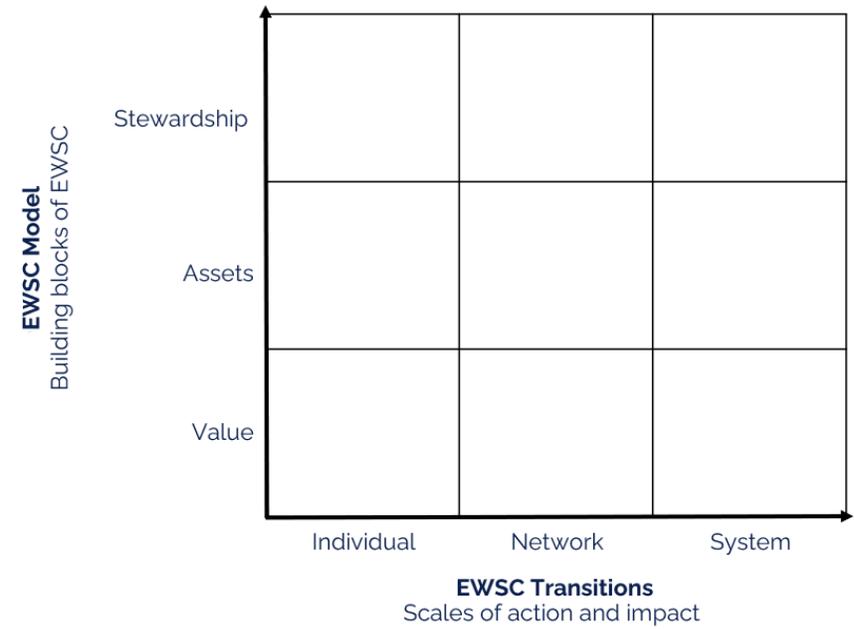


**EWSC Model**  
Building blocks of EWSC

×



**EWSC Transitions**  
Areas of action and impact



**EWSC Framework**  
Actions and transition pathways

Draft framework currently being tested



EWSC Framework

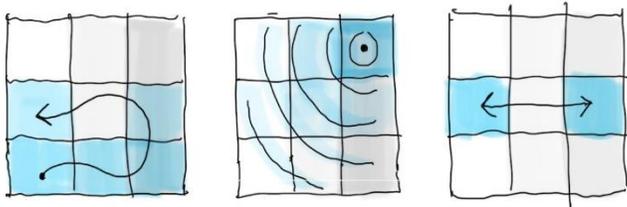
# Framework axes and action areas

The draft framework is currently being iteratively developed and tested through ongoing research.

Within each research area (value, assets, stewardship) different scales of action and system complexity are considered.

Positive action can be taken from multiple starting points across this framework.

It is currently being shaped into a 'canvas' to structure the programme, by assisting to prioritise future action areas and identify potential transition pathways.



Pathways

Ripple effects

Linked actions



DRAFT : TEXT BEING REFINED

EWSC Model  
Essential building blocks of EWSC

resilient

**STEWARDSHIP**

ACCOUNTABILITY AND  
LOCK-IN OVER TIME



integrated

**ASSETS**

DESIGN AND  
DELIVERY



outcomes-led

**VALUE (S)**

DRIVERS AND  
OUTCOMES

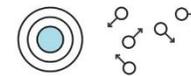


<p><b>WHOLE LIFE CYCLE ROLES</b> Focusing on building resilient whole-life model with each actor's stewardship responsibilities aligned to their duties, values, capacity and capability.</p>	<p><b>COLLECTIVE STEWARDSHIP MODELS</b> Multiple actors aligning to form new entities with new forms of agreement for sharing ownership/management linked to shared risks and value</p>	<p><b>SYSTEM-LEVEL AGREEMENTS</b> Enabling whole-life stewardship through funding, finance, changes to policy/legislation/ regulation empowering stewardship organisations to from and act</p>
<p><b>SINGULAR ASSET / SITE</b> Actions towards delivery of water smart assets that can be shaped directly through the site or community scale development.</p>	<p><b>MULTIPLE ASSETS / NETWORKED</b> Considering dependency with asset networks beyond the site. Considering partnership action to increase integration across water smart systems</p>	<p><b>WHOLE SYSTEM</b> Regional/national actions: the role of regulation, governance, design standards, and asset management approaches to support water smart innovation</p>
<p><b>INDIVIDUAL ACTORS</b> Considering Core duties (Must Do, Should Do, Could Do, Can't Do etc) Personal or organisational value case made and value captured.</p>	<p><b>ALIGNING A NETWORK OF ACTORS</b> Values shared between individuals/ organisations. Wider benefits beyond core duties captured. Organisations align around shared values.</p>	<p><b>ENABLING THE SHARED VALUE CASE</b> Systems and processes for capturing, pooling and distributing shared outcomes and value arising from individual or collective action across multiple systems</p>



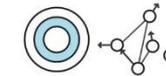
**INDIVIDUAL**

Adapting thought and action within an existing delivery environment via **individual** action, asset or function



**NETWORK**

Creating new categories and models to think within a wider infrastructural and societal **networks**



**SYSTEM**

Enabling actions and new models at **system level** (eg. cities, cultures, financing, regulation, policy)



**SYSTEM TRANSITION**

Action and impact towards EWSC

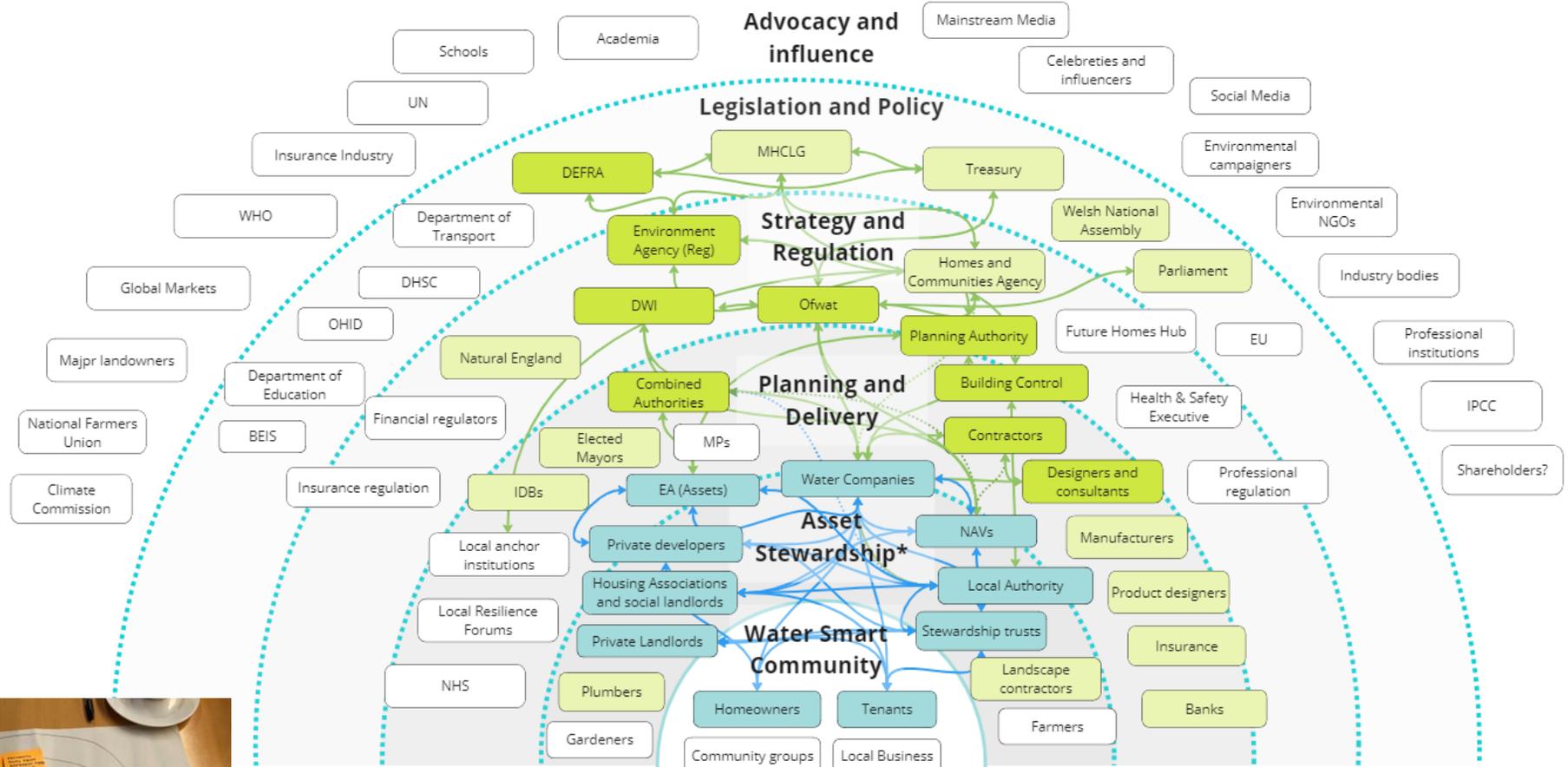
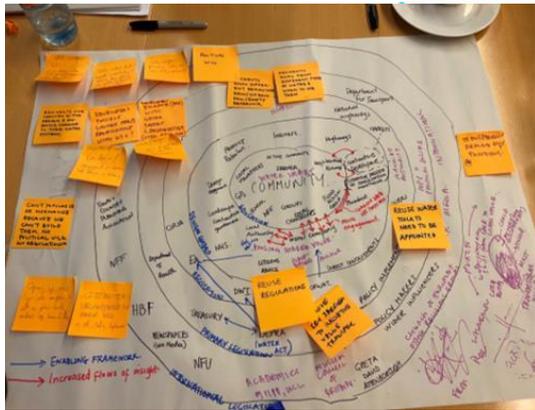
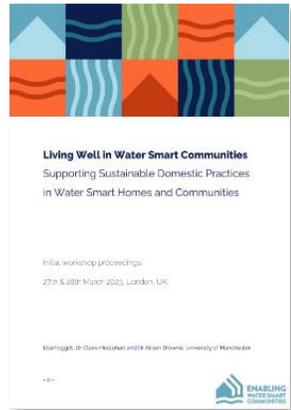
scales of action

Emerging Discovery Insights

# The ecosystem of actors...

A cross-sector 'Change Points' workshop facilitated by our academic partners asked 'What actors do water smart communities bring together?'

Further analysis is exploring key roles, and relationships, beginning to map actors by proximity to the EWSC challenge.



- Actors**
- Direct stewardship role / must do actions\*
  - Direct enabling role
  - Enabling role
  - Influence/ advocacy

- Relations (not all shown)**
- Direct stewardship/partnership role\*
  - Primary enabling framework

\* Note : asset stewardship roles highlighted here relate to specific water cycle assets as part of EWSC - see next slide

## ENABLING WATER SMART COMMUNITIES

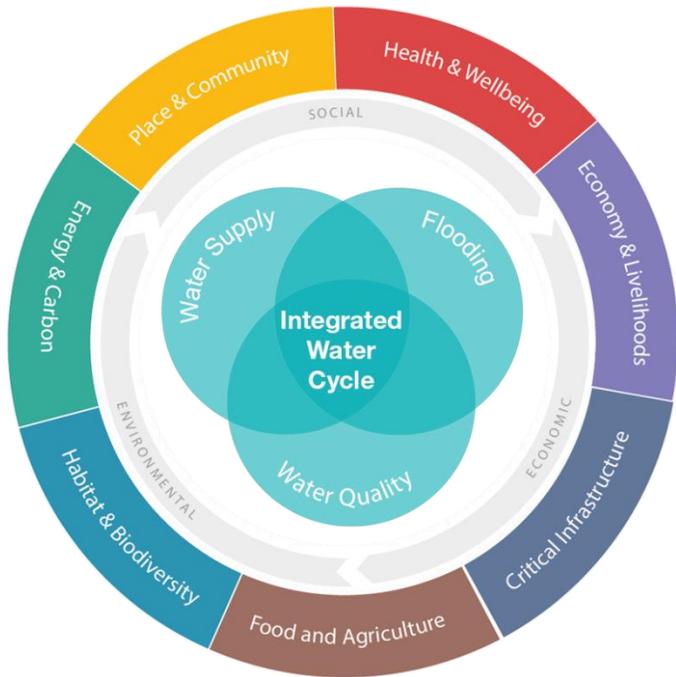
DRAFT DIAGRAM - WIP



# Value(s)

## Exploring roles, value(s) and motivations

The project is exploring the different drivers, motivations and frameworks for the delivery of wider outcomes alongside a review of core, 'must do', integrated management actions.



Example of a framework for delivering multiple wider outcomes through Integrated Water Management (IWM)

Key actors with 'must do' asset stewardship roles linked to IWM

	 Water resources, treatment and supply	 Sewerage, wastewater treatment, water quality	 Surface water drainage flood risk management
<b>Water Companies</b>	•	•	•
<b>Local Authorities</b>		•	•
<b>Private housing developers</b>	•	•	•
<b>Housing Associations and Social Landlords</b>	•	•	•
<b>Private Landlords</b>	•	•	•
<b>Homeowners</b>	•	•	•
<b>Tenants</b>	•		
<b>Stewardship Trusts</b>		•	•
<b>NAVs</b>	•	•	•
<b>Environment Agency</b>			•

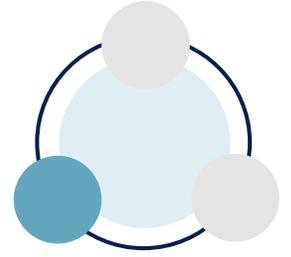
Indicative table for discussion – WIP. Wheel diagram based on Arup's *Design with Water* Framework v2.0, 2022



# Assets

## Towards integrated water management

A focus on water smart communities can accelerate trends towards integrated planning and design.

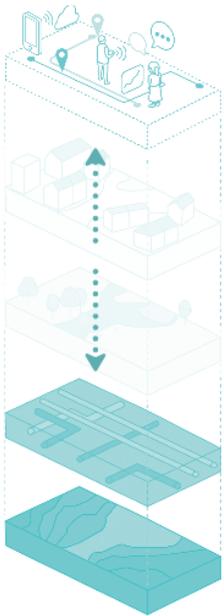


### PAST ISOLATED SYSTEMS

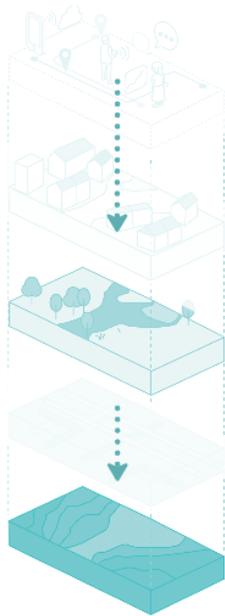
▲ Trends: increasing awareness and focus on dependencies across different water systems  
▼

### FUTURE INTEGRATED SYSTEMS

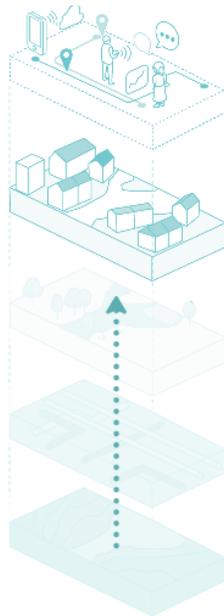
Draft diagrams - WIP



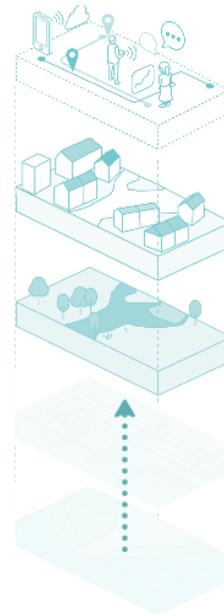
Water utilities



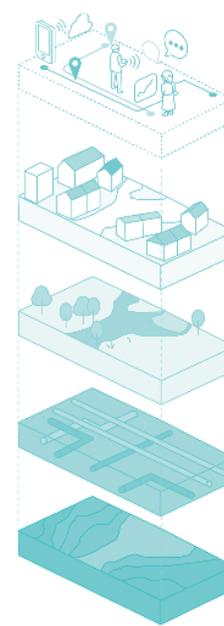
Water/env sector



Housing sector



Local government



Water Smart Delivery

People, community information, economy

Water-sensitive development

Strategic green-blue infrastructure

Distribution and treatment networks

Catchment, resources land, topography

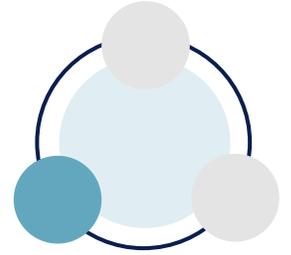


# Assets

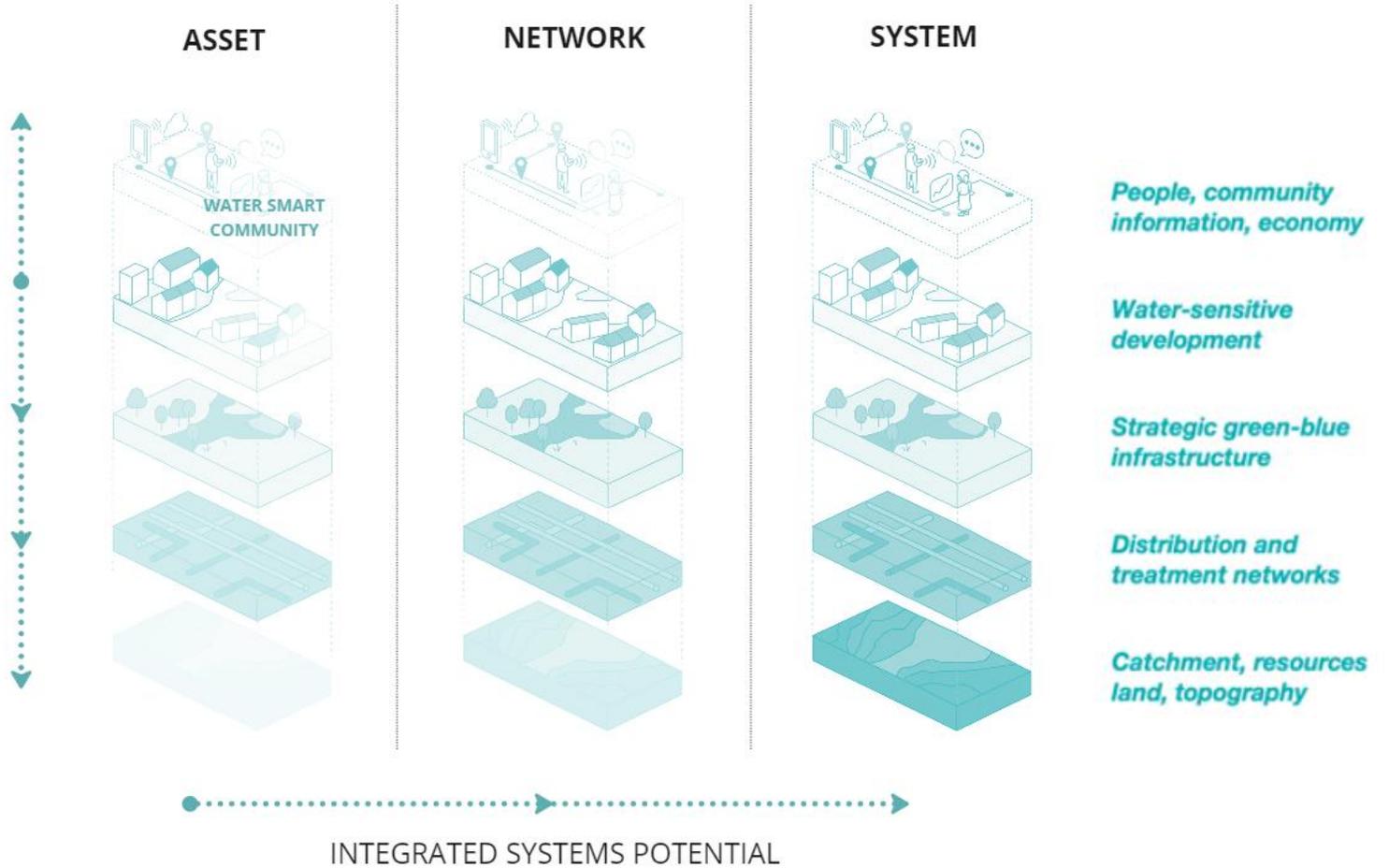
## Integrated systems | whole systems

Maximising the potential of water smart communities requires consideration of integrated water systems at every opportunity – whatever the entry point.

Individual homes, sites or communities may have limited agency and capacity to fully integrate across all water systems. Achieving fully integrated water management for communities requires enabling actions at multiple scales, from individual asset design through networks of assets to system-wide interventions.



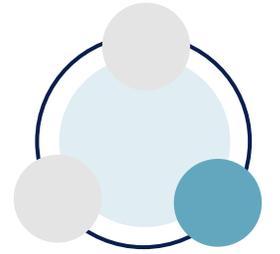
INTEGRATED  
SYSTEMS  
OBJECTIVE



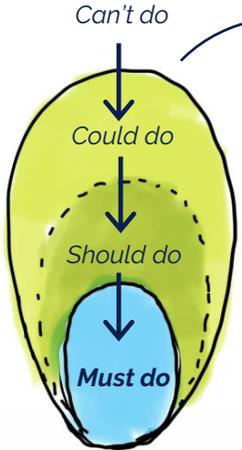
# Stewardship

## Towards resilient whole-life stewardship

Exploring models for individual and collective action



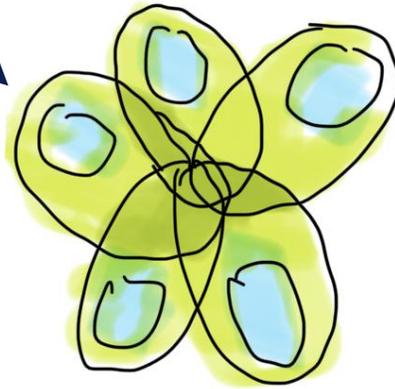
Review boundaries



### Individual roles

Individual obligations and value(s) drive delivery of stewardship actions. Boundaries between categories have a major impact on stewardship roles.

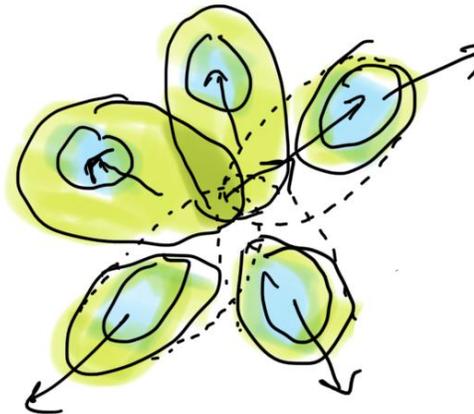
Normal conditions



### Value(s) based partnerships

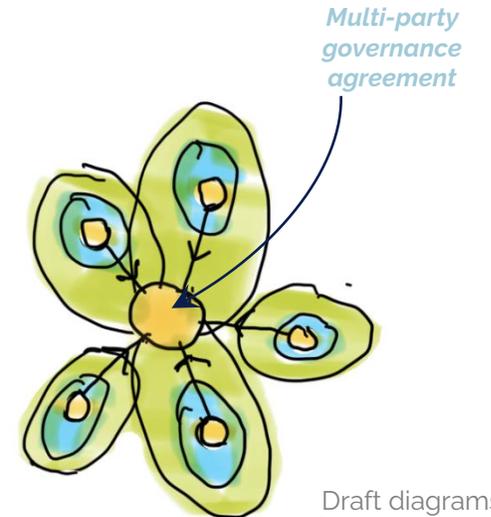
Collaboration based on value(s) and 'should do' actions can deliver multiple benefits. Under pressure actors often prioritise 'must do' actions impacting stewardship capacity and resilience

Shock/stress condition



### Resilient place-based stewardship

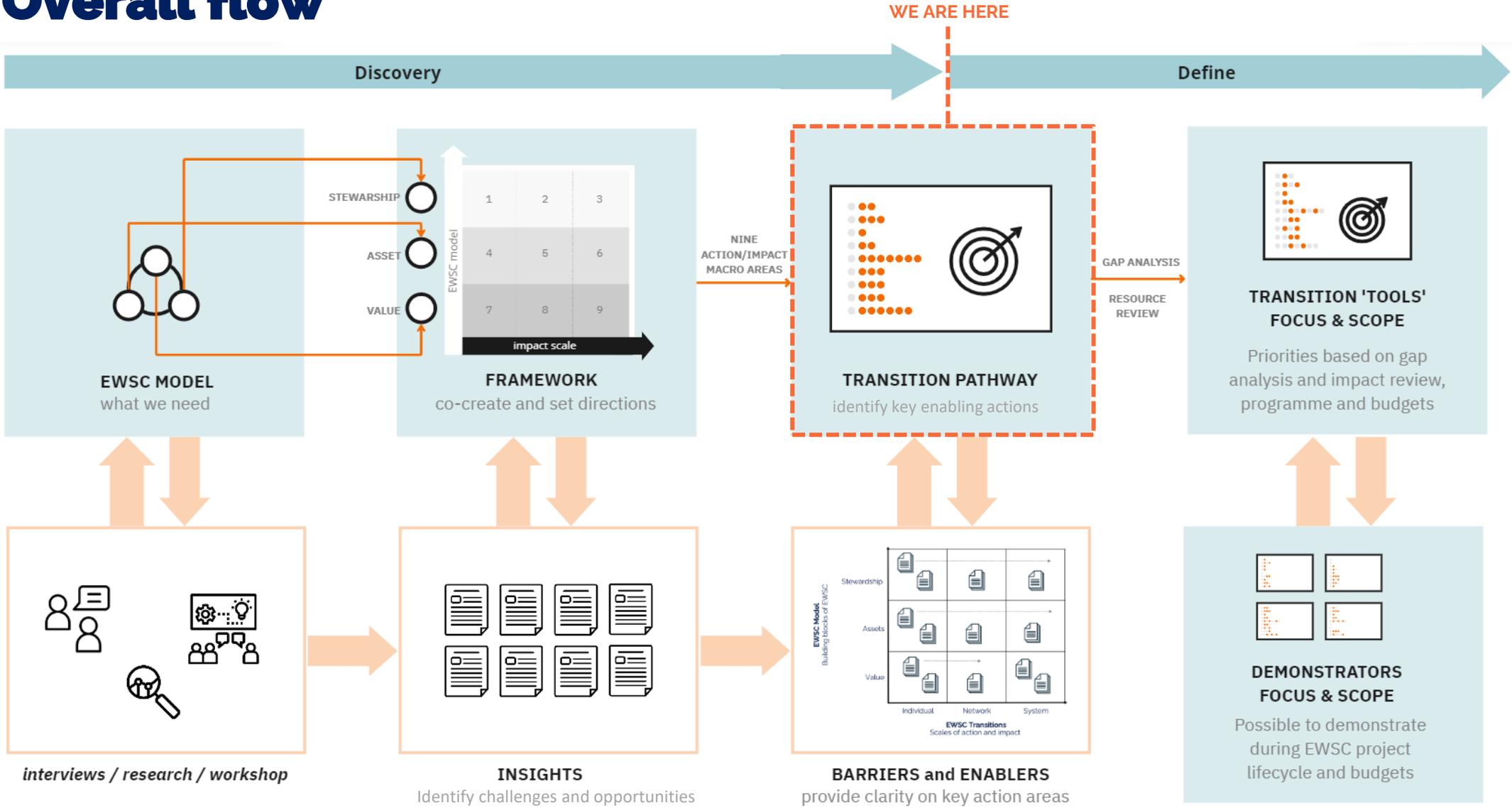
New financial and legal instruments underpin resilient long-term partnerships, recognising individual roles whilst enabling and protecting innovative multi-party stewardship actions



Draft diagrams - WIP

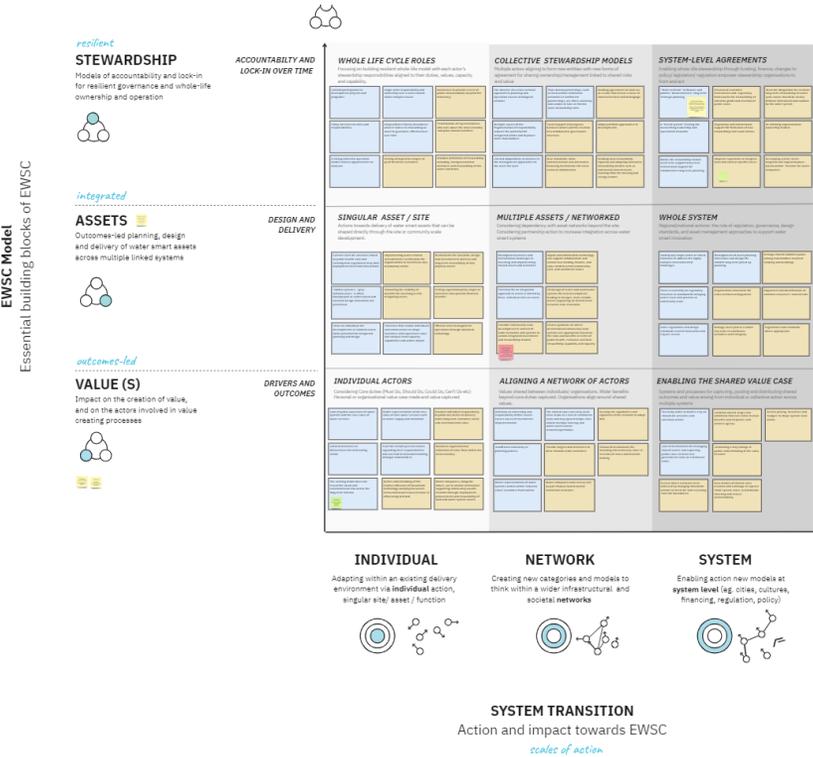


# Overall flow



# Enabling Action Areas

65 Enabling action areas were identified across the framework from the discovery research that are needed to enable water smart communities.



The action areas below have been prioritised for the initial project focus in the next phase

## Stewardship

Funding and finance to underpin long-term resilient partnerships for the common good

## Assets

Creation of clear guidance on where decentralised community scale systems are appropriate

## Value

Maximise organisational utilisation of opportunities for local value creation /engagement in local economy.



# Engagement Opportunities

If you would like to keep up to date with project news and events or get involved in the project, please get in touch:

Email

[ewsc@anglianwater.co.uk](mailto:ewsc@anglianwater.co.uk)

Project Website

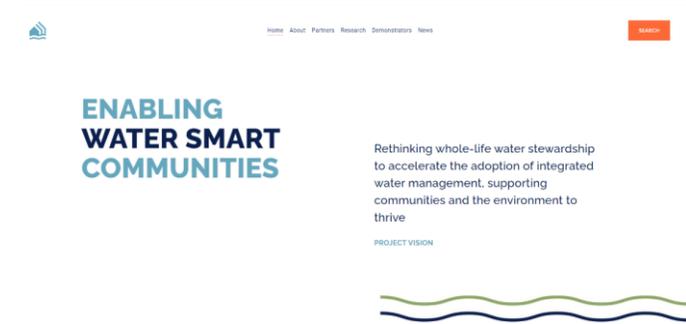
[ewsc.org.uk](http://ewsc.org.uk)

Linkedin

<https://www.linkedin.com/company/enabling-water-smart-communities/>

Twitter

[@WaterSmart\\_EWSC](https://twitter.com/WaterSmart_EWSC)



# Ask of you all



What would be the best way to engage with you on this work to ensure it continues to be of value to you?

- Future Homes Hub
- Home Builders Federation
- Professional Institutes (CIWEM / CIBSE / ICE / RICS / RTPI / RIBA / etc.)
- Individually
- Other



In your view, if this project could help address ONE thing related to sustainable water management in new housing what would it be?

FREE TEXT



Are there any developments relevant to this project that you think we should be made aware of, both existing and proposed?

FREE TEXT



[Link to Q&A](#)

